



| Present            | In Attendance                                    |  |
|--------------------|--|--|
| Lesley Keenan      | Frank Sweeney, Chief Executive                   |  |
| John Kelly         | Fettes McDonald, Finance Consultant              |  |
| Fay Schlesiger     | Linda Anderson, Executive Director of Operations |  |
| John McLaren       | Janet Dickie, Scottish Housing Regulator         |  |
| Cllr Douglas Reid  | Simon Stone, Scottish Housing Regulator          |  |
| William Gibson     | Karlin Mclaughlan, Minute Secretary              |  |
| Cameron Crawford   | Elaine Nimmo, Shadow Minute Secretary            |  |
| Brenda Johnstone   |  |  |
| Liam Loudon        |  |  |
| Janet Strang       |  |  |
| Janet Dickie (SHR) |  |  |
| Simon Stone (SHR)  |  |  |
|                    |  |  |

| PRIC | PRIORITY RED - SECTION 1 - STANDING ORDER ITEM AND GOVERNANCE ITEMS  |      |  |
|------|--|------|--|
| 1.   | Chairperson's Remarks The Chair welcomed Janet Dickie and Simon Stone from the Scottish Housing Regulator to the Board of Management meeting and introduced Elaine Nimmo, Shadow Minute Secretary.   | ,    |  |
|      | The Chair noted there are confidential items on the Agenda and read out the following confidentiality statement:   |      |  |
|      | IN COMPLIANCE WITH THE REGULATORY CODE OF GOVERNANCE AND COMMITTEE MEMBERS CODE OF CONDUCT ALL ITEMS DETAILED IN THIS NOTICE AS BEING CONFIDENTIAL AND ASSOCIATED PAPERS ARE STRICTLY CONFIDENTIAL AND SHOULD NOT BE DISCUSSED WITH ANY EXTERNAL PARTY EITHER PRIOR TO OR AFTER SAID MEETING BY ANY MEMBER OF THE BOARD OF MANAGEMENT. |      |  |
|      | The Chair asked all Board Members to ensure their mobile phone devices are switched off.   |      |  |
|      | The chair then passed over to Janet Dickie (SHR) to provide the board with an update on the meeting with herself, the Chief Executive and the Leadership Team.   | 1 41 |  |
|      | This was a confidential item that was discussed (see confidential minutes).  |      |  |
|      | The Chair requested Item 25 of the agenda Natwest Securities/Private Placement is brought forward to the start of the agenda to allow Fettes McDonald, Financial Consultant to leave the meeting. The Board agreed.  |      |  |
|      | The Chair advised that Martin Bell from Clearview will provide a short presentation on the Risk Management module under Item 14 of the agenda. The Board noted this.   |      |  |
|      |  | i i  |  |

Minutes of Board of Management Meeting Held on Thursday 13<sup>th</sup> September 2018 at 2.15 pm Held at Quayside Offices, Marina Quay, Dock Road, Ardrossan, KA22 8DA



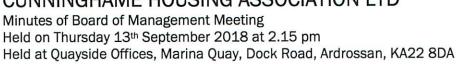
| PRIO | PRIORITY RED - SECTION 1 - STANDING ORDER ITEM AND GOVERNANCE ITEMS  |                     |                        | ACTION |
|------|--|---------------------|------------------------|--------|
| 1.   | The Chair requested item 6 of the agenda numbered. The Board noted this.   | is disregarded as i | t has been incorrectly | = 3    |
| 2.   | Apologies<br>None.   |                     |                        | 1.0    |
| 3.   | Declaration of Interest  John Kelly declared an interest with regard to Item 8A Share Membership Application and will leave the meeting when this item is discussed.   |                     |                        |        |
| 4.   | Requirement of the Writing (Scotland) Act 1995 None.   |                     |                        | a a    |
| 5.   | Adoption of Minutes and Business Arising   | from Same           |                        |        |
|      | Meeting  | Proposed            | Seconded               |        |
|      | Development Services Sub-Committee 26th July 2018  | Lesley Keenan       | Brenda Johnstone       |        |
|      | Matters Arising: None.   |                     |                        |        |
|      | Meeting  | Proposed            | Seconded               |        |
|      | Special Board of Management Meeting 9th August 2018  | John Kelly          | John McLaren           |        |
|      | Matters Arising: Page two correction – John Kelly seconded the Board of Management meeting on 21st June 2018 not John McLaren. Correction noted and will be updated.   |                     |                        |        |
|      | Meeting  | Proposed            | Seconded               |        |
|      | Special Board of Management Meeting  Confidential - 9th August 2018  | John Kelly          | John McLaren           |        |
|      | Matters Arising: Item 17 – S Good will arrange to meet with North Ayrshire Council when he returns form annual leave to progress. Item 7 – A full report will be tabled at 8 <sup>th</sup> November Board of Management meeting. |                     |                        |        |
|      | Meeting  | Proposed            | Seconded               |        |
|      | First Board of Management Meeting after AGM 22nd August 2018   | John McLaren        | Fay Schiesiger         |        |
|      | Matters Arising: None.   |                     |                        |        |
| 6.   | Disregard agenda item, incorrectly numbered.   |                     |                        |        |
| 7.   | CHA's Making Our Communities Better Pla<br>Confidential item discussed.  | ce Fund (CONFIDE    | NTIAL)                 |        |





| PRIO | RITY RED - SECTION 1 - STANDING ORDER ITEM AND GOVERNANCE ITEMS                                  | ACTION |
|------|--|--------|
| 8.   | Secretary's Report (CONFIDENTIAL)  |        |
|      | Confidential minute.   |        |
| 9.   | Subsidiary Company Report (CONFIDENTIAL)   |        |
|      | Confidential item.   |        |
| 10.  | EVH Report to Board Members  |        |
|      | No update received from EVH to date.   |        |
|      | The Board noted this.  |        |
|      |  |        |
| 11.  | Health and Safety The Chief Executive advised the Board that there was no update with regards to |        |
|      | Health and Safety.   |        |
| 12.  | Policies for Ratification  |        |
|      | The Chief Executive advised Members there is no current policies for ratification.               |        |
| 13.  | Development Programme (CONFIDENTIAL)   |        |
|      | Confidential item discussed.   |        |
| 14.  | Risk Management and Review (CONFIDENTIAL)  |        |
|      | Confidential item discussed.   |        |
|      |  |        |

| PRIC | RIORITY RED - SECTION 2 - IMPORTANT ITEMS MUST BE TAKEN                |                              |  |
|------|--|------------------------------|--|
| 15.  | CFRC Board of Directors Nominations for 2018/19                        |                              |  |
|      | The CEO referred the previously circulated report.                     |                              |  |
|      |  |                              |  |
|      | Board of Management approved the CHA Nominations to the CFRC Board for |                              |  |
|      | 2018/19 as listed.   |                              |  |
|      |  |                              |  |
|      | CHA Members  |                              |  |
|      | Janet Strang   | Director                     |  |
|      | Lesley Keenan  | Director                     |  |
|      | Brenda Johnstone   | Director                     |  |
|      | John Kelly   | Director                     |  |
|      | Fay Schlesinger  | Director                     |  |
|      |  |                              |  |
|      | Non-CHA Members  |                              |  |
|      | Donald Reid  | Director                     |  |
|      | Mary Kirke   | Director                     |  |
|      | Maureen Whitelaw   |                              |  |
| 16.  | 1  | tors Nominations for 2018/19 |  |
|      | The CEO referred the previously circulated report.                     |                              |  |
|      |  |                              |  |





| PRIO | PRIORITY RED - SECTION 2 - IMPORTANT ITEMS MUST BE TAKEN  |  |
|------|---|--|
|      | Board of Management approved the CHA Nominations to the Citrus Energy Board for 2018/19 as listed.                                      |  |
|      | William Gibson Director Liam Loudon Director Janet Strang Director Lesley Keenan Director Maureen Whitelaw Director John Kelly Director |  |
| 17.  | Authorised Signatories (CONFIDENTIAL) Confidential item discussed.  |  |
| 18.  | AGM Feedback (CONFIDENTIAL) Confidential item discussed.  |  |
| 19.  | Board of Management Performance 2017/18 (CONFIDENTIAL) Confidential item discussed.   |  |
| 20.  | Board of Management Work Plan & Performance Targets for 2018/19 (CONFIDENTIAL) Confidential item discussed.                             |  |
| 21.  | Audit Sub Committee (CONFIDENTIAL) Confidential item discussed.   |  |
| 22.  | Board of Management "Collective" Self-Assessment Appraisal Feedback (CONFIDENTIAL) Confidential item discussed.                         |  |
| 23.  | Board of Management Individual Self-Assessment Appraisal Feedback (CONFIDENTIAL) Confidential item discussed.                           |  |

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| PRIC        | ORITY RED - SECTION 2 - IMPORTANT ITEMS MUST BE TAKEN   | ACTION |
|-------------|---|--------|
| 24.         | Chair's 360° Appraisal Feedback (CONFIDENTIAL)  |        |
|             | Confidential item discussed.  |        |
| 25.         | Natwest Securities/Private Placement (CONFIDENTIAL)   |        |
|             | Confidential item discussed.  |        |
| 26.         | SHAPS Pension Fund (CONFIDENTIAL)   |        |
|             | See confidential minute.  |        |
|             |   |        |
| PRIC        | PRITY ORANGE - SECTION 3 - ITEMS TO BE TAKEN, TIME PERMITTING   | ACTION |
|             | None.   |        |
|             |   |        |
| PRIC        | ORITY GREEN - SECTION 4 - ITEMS FOR INFORMATION ONLY  | ACTION |
|             | PRITY GREEN – SECTION 4 – ITEMS FOR INFORMATION ONLY Confirmation of Board of Management 2018/19  | ACTION |
| PRIC<br>27. | PRITY GREEN – SECTION 4 – ITEMS FOR INFORMATION ONLY  Confirmation of Board of Management 2018/19  Board noted the content of the report. | ACTION |
|             | Confirmation of Board of Management 2018/19   | ACTION |
| 27.         | Confirmation of Board of Management 2018/19 Board noted the content of the report.  | ACTION |

|                              | Signature \\/ | Date      |
|------------------------------|---------------|-----------|
| Approved to Proceed to       |               | 22/10     |
| Chairperson for Sign-Off:    |               | 28/1918   |
| Approved for Circulation By: | Ja Seum)      | 25/10/18. |
| Proposed By:                 | Lesley Keener | 8/11/18   |
| Seconded by:                 | John Lara     | 2/11/18   |