

More than just a landlord

Board of Management Minutes

Date of Meeting: 30th March 2023

Please note that these minutes have been edited to remove any information relating to personal/confidential/commercially sensitive or of a personal nature.



Minutes of Special Board of Management Meeting Held on Thursday 30th March 2023 at 12.00 pm in the Association's Quayside Offices,

Marina Quay, Dock Road, Ardrossan KA22 8DA



Present	In Attendance
Lesley Keenan (Chair)	Linda Anderson, Acting CEO
Drew Hall	Jacqueline Cameron, Executive Director of Housing & Property Services
Elizabeth Shedden	Fettes McDonald, FMD Financial Consultant
Margaret Davison	Kirsteen Wyllie, Minute Secretary
Brian McCabe	
John Nisbet	
John Kelly	
Cllr Stephen Canning EAC	
(MS Teams – joined at	
12:10pm)	
Brenda Johnstone (MS	
Teams)	

DRITY RED – SECTION 1 – STANDING ORDER ITEM AND GOVERNANCE ITEMS	ACTION
Apologies Apologies were received from Frank Sweeney, Janet Strang, June Fenelon, Willie Gibson, John McLaren, Councillor Eleanor Collier NAC. Liam Loudon remains on leave of absence until the end of March 2023.	
 Chairperson's Remarks 1 The Chair welcomed everyone to the meeting and asked all Members to ensure that their mobile phones are switched off. 	
confidentiality statement: In compliance with the Regulatory Code of Governance and Board Members' Code of	
with any external party either prior to or after said meeting by any Member of the Board of Management.	
giving or presenting their report that there will be no interruptions to allow them to finish their reports. Questions can be asked after the presentation.	
3 Annual Risk Review Session The Chair advised members that the initial scoping meeting with Paul Hillard (DTP) is taking place on Thursday 6 th April 2023 at 2pm. The Acting CEO, Chairperson, Audit Committee Chairperson and Executive Director of Housing & Property Services will attend the meeting. The meeting will confirm the scope of the brief, agree timescales, information requirements and key contacts to allow the development of a detailed plan. The ½ day annual risk review session with the Board of Management has been confirmed for Wednesday 10 th May 2023 from 10 am - 1pm and calendar invites have been issued.	
	 Apologies Apologies were received from Frank Sweeney, Janet Strang, June Fenelon, Willie Gibson, John McLaren, Councillor Eleanor Collier NAC. Liam Loudon remains on leave of absence until the end of March 2023. Chairperson's Remarks 1 The Chair welcomed everyone to the meeting and asked all Members to ensure that their mobile phones are switched off. 2 As there were confidential items on the Agenda the Chair read out the following confidentiality statement: In compliance with the Regulatory Code of Governance and Board Members' Code of Conduct all items detailed in this notice as being confidential should not be discussed with any external party either prior to or after said meeting by any Member of the Board of Management. All members should note that when the Group CEO/Executive Directors/Officers are giving or presenting their report that there will be no interruptions to allow them to finish their reports. Questions can be asked after the presentation. 3 Annual Risk Review Session The Chair advised members that the initial scoping meeting with Paul Hillard (DTP) is taking place on Thursday 6th April 2023 at 2pm. The Acting CEO, Chairperson, Audit Committee Chairperson and Executive Director of Housing & Property Services will attend the meeting. The meeting will confirm the scope of the brief, agree timescales, information requirements and key contacts to allow the board of Management has been confirmed for Wednesday 10th May 2023 from

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PRIC	RITY RED – SECTION 1 – STANDING ORDER ITEM AND GOVERNANCE ITEMS	ACTION
2.	4 Annual Leave Carried Forward – Item 20 Board of Management meeting 23 rd March 2023 The Chair referred members of Item 20 Annual Leave Carried Forward of 23 rd March 2023 Board meeting and confirmed that further clarification for employee number 1 has been received from HR.	
	Following discussion, the Board of Management agreed to approve the payment of annual leave to Employee 1, however requested a review of the Association's processes with regard to annual leave being carried over more than one year.	HR/FIN
	5 CHA Head Office Fire Drill with Board of Management The Acting CEO informed members that at the last health and safety meeting it was agreed a fire drill would be carried out while Board members were in the office. Members were informed that it would be appropriate to carry it out at one of the upcoming training sessions over the coming weeks.	H&S Manager / CEO
3.	Declaration of Interest None.	
4.	Requirement of the Writing (Scotland) Act 1995 None.	

PRIC	DRITY RED – SECTION 2 – IMPORTANT ITEMS MUST BE TAKEN	ACTION
	The Executive Director of Housing & Property Services joined the meeting	
5.	Final Budget 2023/24 (CONFIDENTIAL) (Confidential Report is commercially sensitive therefore has been withheld because disclosure would harm commercial interests.) Fettes McDonald, (FMD) referred members to the previously circulated report on the Annual Budget for 2023/24 and went over the detailed breakdown of the main financial assumptions and the expected financial outturns arising from these assumptions.	
	Members were assured that the there are no issues based on the projected figures with regard to loan covenant compliance.	
	The Board of Management were assured that the Association remains in a secure financial position with sufficient liquidity and access to funds when required.	
	The Board of Management noted there are no material concerns for 2023/24 however there are a number of ongoing matters that may/are likely to have implications for the longer-term financial outlook.	
	Fettes McDonald advised members that updated long term projections shall be completed by May 2023 with a further update being prepared post completion of the annual accounts.	

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<u>5.</u>	DRITY RED – SECTION 2 – I				ACTIO
•	The board of Managemen	it unanimously	agreed the final b	uuget 10f 2023/2024.	
	Proposed: L	Drew Hall	Seconded:	Brian McCabe	
	The Executive Director	of Housing & I	Property Services I	eft the meeting	
1	<i>disclosure would harm co</i> The Acting CEO referred r an update on various pro have been exhausted. S	<i>mmercially semmercial inte</i> <i>mmercial inte</i> nembers to the pjects where w ince early last	<i>nsitive therefore have therefore have therefore have tests.)</i> The previously circulate previously circulate the previously circulate the previously circulate the previous th	as been withheld because ated report which provided nd all avenues of funding ment Sub Committee had s made to recoup funding.	
	The Acting CEO presented overruns have occurred, a further funding for the p	d each project and work and e rojects in ques	individually, explain efforts made by the stion. Many factor	ning in detail why the cost Association to secure any s have contributed to the and lack of sufficient HAG	
	further funding had been question are written off. funded. The Financial Cor	covered and Members ques nsultant inform	it is now recomme stioned as to how ned members that t	that all avenues to secure ended that the projects in these write offs would be the amounts provided had not expect to recover the	
	<u> </u>	amounts as d	etailed in line with	ously approved to write off the Scheme of Delegation	FIN
	Proposed: Joh	n Kelly	Seconded:	John Nisbet	
	discussions that have tak	en place within to hold a Sp	h the Development ecial Board of Ma	members that following Sub Committee meetings nagement meeting in the oing forward.	CEO
•	Change to Citrus Energy In (Confidential Report is co disclosure would harm co	mmercially se	nsitive therefore h	(CONFIDENTIAL) as been withheld because	
	Information which is con would harm commercial		sitive has been wit	thheld because disclosure	
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	ITY RED – SECTION 2 – IMPORTANT ITEMS MUST BE TAKEN	ACTION
r	The Financial Consultant referred members to the previously circulated report which provided members with a proposal to increase the Citrus Energy intercompany loan agreement rate.	FIN
t	The Board of Management noted the content of the report and unanimously approved to increase the interest rate from 1 st April 2023 for the Citrus Energy intercompany oan.	
(Covenant Amendments (CONFIDENTIAL) <i>Confidential Report is commercially sensitive therefore has been withheld because</i> <i>disclosure would harm commercial interests.</i>)	
	The Financial Consultant Group Chief Executive referred members to the previously circulated report.	
	Information which is commercially sensitive has been withheld because disclosure would harm commercial interests.	
	Proposed Amendment Agreement between The Royal Bank of Scotland plc and the Association.	
1	L. It was reported that the meeting of the Board of Management of the Association had been duly convened and that a quorum was present.	
	 The Chair advised the meeting that the Association's solicitors had been adjusting with the solicitors representing the Association's funders, The Royal Bank of Scotland plc (the "Bank"), the terms of an amendment agreement to be entered into between the Association and the Bank as agent for the Finance Parties for the purposes of and as defined in the facilities agreement originally dated 13 January 2011 as amended and restated by an agreement between the Borrower, the Bank (as arranger, lender and agent) and Prudential Trustee Company Limited as security trustee dated 26 June 2020 and as further amended by an agreement dated 20 December 2021 (the "Facilities Agreement"), which will make certain amendments to the provisions of the financial covenants in the Facilities Agreement (the "Amendment Agreement"). The Chair advised that agreement had been reached between the Association and the Bank and purpose of the meeting was to consider the terms of the Amendment Agreement and all related documentation and, if thought fit, approve and authorise the execution, delivery and performance of the latest drafts of the following documentation: 	
	 a. The Amendment Agreement; and b. an Officer's Certificate to be given by an authorised signatory of the Association; (together the "Documents"). 4. It was reported to the meeting that in accepting and signing or authenticating 	

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	RED – SECTION 2 – IMPORTANT ITEMS MUST BE TAKEN	ACTIC
	empowered to enter into the Amendment Agreement and to perform its	
	obligations thereunder.	
5.	It was resolved as follows:-	
a	. that the Association enter into the Documents;	
b	. that the Association delegate authority to the Association's Chair, to	
	negotiate, finalise, approve and accept the whole terms and conditions of,	
	and the transactions contemplated by, the Documents and any other	
	document which he/she considers necessary or desirable in connection with	
	the Documents.	
C	. that the Chair be and is hereby authorised to execute or authenticate the Documents on behalf of the Association and to execute or authenticate any	
	other document which he/she considers necessary or desirable in connection	
	with the Documents on behalf of the Association.	
d	. that the Chair be and are hereby authorised to sign and/or authenticate	
	and/or despatch all documents, certificates and notices to be signed and/or	
	authenticate and/or despatched by the Association under, or any other	
	document which he/she considers necessary or desirable in connection with,	
	the Documents.	
e	. that the execution or signing or authentication of any of the Documents or any other documents referred to in this paragraph 5 may be by electronic means	
1	other documents referred to in this paragraph 5 may be by electronic means	
	including, without limitation, by DocuSign.	
	IFIED A TRUE EXTRACT of the Resolutions of the Board of Management of	
Cunn	IFIED A TRUE EXTRACT of the Resolutions of the Board of Management of inghame Housing Association Limited, none of which have been rescinded,	
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PRIORITY RED -	SECTION 2 – IMPORTANT ITEMS MUST BE TAKEN	ACTION
adjust terms betwe the fin betwe Janua	Chair advised the meeting that the Association's solicitors had been ting with the solicitors representing Santander UK plc (the "Bank") the of a Supplementary Agreement (the "Agreement") to be entered into the Bank and the Association, relative to amendments to certain of mancial covenant provisions contained in the existing Loan Agreement the Bank and the Association, which was originally executed on 20 ry 2000, as the same has been amended and/or restated from time to The terms of the Agreement have now been finalised.	
3. There	were produced to the meeting copies of:	
the statu statu the A	the final Agreement; and the form of certificate to be granted by an authorised officer of the Association in favour of the Bank, (together, the "Documents"). as reported to the meeting that in accepting and signing the Agreement, Association would not breach its rules or any existing contractual or utory obligations and that the Association is fully empowered to enter into Agreement, to perform its obligations thereunder and grant security. Is resolved as follows:-	
"/ a b. th b th c. th d A d. th	hat the Association delegate authority to the Association's Chair (the Authorised Signatories"), to finalise, approve and accept the whole terms and conditions of, and the transactions contemplated by, the Documents. The Chair be and is hereby authorised to execute the Documents on ehalf of the Association and to execute any other documentation pursuant hereto on behalf of the Association. That the Chair be and is hereby authorised to sign and/or despatch all ocuments, certificates and notices to be signed and/or despatched by the ssociation under, or in connection with, the Documents nat execution of any of the Documents or other documents may be by way f electronic authentication using DocuSign or a similar facility.	
Cunninghar	A TRUE EXTRACT of the Resolutions of the Board of Management of ne Housing Association Limited, none of which have been rescinded, ried or amended in any way.	
LESLEY KEE Chairpersor	Signature Date ENANName (in block capitals) 1	
The Financi circulated re	al Consultant Group Chief Executive referred members to the previously eport.	
	which is commercially sensitive has been withheld because disclosure commercial interests.	

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RIN	(RED – SECTION 2 – IMPORTANT ITEMS MUST BE TAKEN	ACTION
Jan	posed Amendment Agreement relative to Note Purchase Agreement dated 30 Juary 2019 among the Association, Canada Life Limited and The Canada Life Surance Company (the "NPA")	
1. 2. 3.	It was reported that the meeting of the Board of Management of the Association had been duly convened and that a quorum was present. The Chair advised the meeting that the Association had been discussing with Canada Life Limited and The Canada Life Assurance Company as note purchasers pursuant to the NPA (together, the "Purchasers") the possibility of amending the terms of the NPA in order to adjust the financial covenants set out therein. The proposed amendments had been agreed in principle, and the intention was that the Purchaser's solicitors would adjust with the Association's solicitors the terms of an amendment agreement which will make certain amendments to the provisions of the financial covenants in the NPA (the "Amendment Agreement"). The Chair advised that the purpose of the meeting was to approve and authorise the negotiation, finalisation, execution, delivery and performance of the following documentation:	
	 a. The Amendment Agreement; and b. an Officer's Certificate to be given by an authorised signatory of the Association; (together the "Documents"). 	
4.	It was reported to the meeting that in accepting and signing or authenticating the Documents, the Association would not breach its rules or any existing contractual or statutory obligations and that the Association is fully empowered to enter into the Amendment Agreement and to perform its obligations thereunder.	
5.	 It was resolved as follows:- a. that the Association enter into the Documents; b. that the Association delegate authority to the Association's Chair, Lesley Keenan (the "Chair"), to negotiate, finalise, approve and accept the whole terms and conditions of, and the transactions contemplated by, the Documents and any other document which she considers necessary or desirable in connection with the Documents. c. that the Chair be and is hereby authorised to execute or authenticate the Documents on behalf of the Association and to execute or authenticate any other document which she considers necessary or desirable in connection with the Documents on behalf of the Association. d. that the Chair be and is hereby authorised to sign and/or authenticate and/or despatch all documents, certificates and notices to be signed and/or authenticate and/or despatched by the Association under, or any other document which she considers necessary or desirable in connection with, the Documents. 	

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ACTION

PRIORITY RED – SECTION 2 – IMPORTANT ITEMS MUST BE TAKEN	ACTION
e. that the execution or signing or authentication of any of the Docur or any other documents referred to in this paragraph 5 may electronic means including, without limitation, by DocuSign.	
CERTIFIED A TRUE EXTRACT of the Resolutions of the Board of Manageme Cunninghame Housing Association Limited, none of which have been resci revoked, varied or amended in any way.	
Authentication/Signature	
Date	
LESLEY KEENANName (in block capitals)	
CHAIRPERSONDesignation	

PRIORITY ORANGE – SECTION 3 – ITEMS TO BE TAKEN, TIME PERMITTING
None

PRIOR	PRIORITY GREEN – SECTION 4 – ITEMS FOR INFORMATION ONLY	
	None	

The Meeting closed at 12:55 pm

	Signature	Date
Approved to Proceed to		
Chairperson for Sign-Off:		
Approved for Circulation By:		
Proposed By:		
Seconded by:		